



Training
links Travis
and ...

FEMA

PAGES 16-17

'Black Panther' helps set tone for leaders

JOINT BASE CHARLESTON, S.C. — My family and I had movie night a couple of weeks ago and as I was watching, I was immediately struck by the leadership modeling prevalent in the movie.

For years, Air Force Professional Military Education has had leaders watch the movie "Twelve O'Clock High" as a portrayal of leadership examples, as part of the curriculum.

"Twelve O'Clock High," a World War II depiction of leadership challenges, is now dated, and in my opinion, boring and not relevant to our up-and-coming leaders. I feel, we now have



Commentary by Col. Cherie Roff

315TH MISSION SUPPORT GROUP COMMANDER

a new, much more exciting movie that should be on the PME listing for leadership movies, Marvel's "Black Panther."

The movie represented a very good depiction of status-quo leader example in the main character T'Challa/Black Panther, in his focus to protect his people, he would not change the paradigms of the past to meet the demands of

the future.

The change agent or courageous leader example is the love interest Nakia, who wanted to help the world by sharing of the technology and

Commander's Commentary

improvements, by seeing a vision of the future and what it could be.

The integrity dilemma leader is the commanding General Okoye, who struggled with a responsibility to uphold her position and not challenge the leader, even knowing that it was wrong for her people.

And finally, the toxic leader is the villain Erik Killmonger, who by winning the contest of strength became the leader yet he did not care about the people unless it benefited him.

I found it very fascinating that this story contained such

great examples of what we are trying to teach our young leaders. I was also amazed at how quickly the leadership models could be identified and as the movie played out. I am reminded of the discussions we often have on leadership and the examples we desire in our leaders.

We all desire our leaders to be inspirational and set a vision of an achievable goal greater than themselves. Unfortunately, leaders often fall short only continuing with the status quo, because they are distracted by the day to day tasks and fires that need to be managed.

The courageous leader is the one we admire, the one who faces bad news without giving up and takes on difficult situations

with confidence in their people and can reach their goal.

The integrity dilemma is something all leaders face in day to day scenarios and represents the leader who has to maintain their integrity, even when it would be easy or convenient not to.

Lastly, no leader wants to be defined as a toxic leader, but some leaders can get caught up in the drive toward the mission objective and they forget about the people behind the mission.

So, I would challenge you as you watch "Black Panther" to look at the leadership displayed by the characters and determine your path to that inspirational and courageous leader. If you do, we will all cheer as the good guys win.

Finding voice as quiet leader in loud world



Commentary by Master Sgt. Khafiz Gondry

60TH LOGISTICS READINESS SQUADRON

I have always been quiet and awkward around people, which is oftentimes viewed as a negative attribute and is something I have struggled with throughout my 19-year Air Force career.

Since I don't always have much to say out loud, I have endured the common comments and questions about my quietness from peers, supervisors, first sergeants and chiefs alike. While this was not done with malicious intent, what they didn't understand is that their comments were in some ways holding me back

Enlisted Commentary

without even knowing it.

This is not to say that they are bad people, but what they didn't realize was every time someone brought up the fact that I don't talk much, I was taken back to a dark place and reminded of the physical and mental anguish I endured as a child at the hands of an abusive stepfather. This abuse continued until the age of 12. I attributed this as the cause of my quietness and

fear of speaking up.

When I arrived at my first assignment, I was excited to work and excelled in my job as a crew chief and in several other capacities early on in my career. I was able to deal with the questions and comments for the first few years, but once I became a non-commissioned officer and took on more responsibilities, some of my self-confidence eroded and my self-doubt became more pronounced.

On one occasion, after I had just been hired to be a field training

detachment instructor, my shift supervisor stopped me in the break room and asked about it. I thought he was going to congratulate me, but instead he asked, "How are you going to be an instructor? You don't even talk." That was certainly not what I was expecting and I brushed it off the best I could and subsequently went on to instruct for five years. It was disheartening, though, to hear that comment come from someone I respected. It was as if all the hard work I had put in and all

See GONDY Page 25

Haitian native survives quake, bound for Travis

Airman 1st Class Pedro Tenorio
82ND TRAINING WING PUBLIC AFFAIRS

SHEPPARD AIR FORCE BASE, Texas — On Jan. 12, 2010, the world witnessed the tragedy of the Haiti earthquake. Most people heard of the devastation by word of mouth or watched live coverage on the news; some witnessed it first hand.

Airman 1st Class Rulsk Noel is a native from Port-au-Prince, Haiti, now a 366th Training Squadron heating ventilation, air conditioning and refrigeration apprentice course student at Sheppard AFB, Texas. He's bound this month for Travis Air Force Base, California.

He remembers the day he arrived home from school and literally felt his world come crashing down around him.

More than a quarter-million residences and 30,000 commercial buildings had collapsed or were severely damaged by the 7.0-magnitude earthquake.

"A previous unit that I was a part of deployed down there for a humanitarian mission," said Tech. Sgt. Cedric Jackson, one of the instructor supervisors for the 366th TRS. "I was only there for three to four months, whereas this young man was there. He lived it. By the time I got there it had been two weeks, it was day to day for him, he got up to get to class, you know, laughing and giggling with his friends, just going to get proper instructions then 'BAM'. In just an eight hour time span his life had changed."

Noel saw the earthquake as something more. He saw it as his first calling to serve.

"I saw it as a wake-up call," Noel said. "The country was already bad. I was one class away from graduating in



U.S. Air Force photo/Airman 1st Class Pedro Tenorio

Airman 1st Class Rulsk Noel, a 366th Training Squadron HVAC/R apprentice course student, plugs in an air conditioning unit March 28 at Sheppard Air Force Base, Texas. The HVAC/R class is split into two parts. The first being primarily books and studying while the second half is hands-on work. Noel is headed this month to Travis Air Force Base, Calif.

Haiti. I knew what was going on around me and it was probably a wake-up call. For people to actually stop hating on each other, but no, instead crimes went up, the leaders weren't doing anything to help, it was just chaos."

Noel said in the days following the earthquake, he searched for his friend's houses, only to find rubble. He found places that used to be hang out spots now used as mass graveyards.

Pressing on with his fellow Haitians,

Noel found his chance to make a difference when the United Nations Children's Fund soldiers came to the island to provide relief.

"When I went to school a couple of

See HAITIAN Page 25

Tailwind

Travis AFB, Calif.
60th Air Mobility Wing

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60th Air Mobility Wing commander

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On the cover

Patrick McGinn, Federal Emergency Management Agency National Incident Management Assistance Team West planning support unit leader secures a vehicle onto a C-5M Super Galaxy during training with the 60th Aerial Port Squadron April 4 at Travis Air Force Base, Calif.

U.S. Air Force photo/Master Sgt. Joey Swafford



U.S. Air Force photo/Quint Briceaux

WARRIOR OF THE WEEK

Name:
Staff Sgt. Gilbert Rodriguez.

Unit:
660th Aircraft Maintenance Squadron.

Duty title:
Flying crew chief.

Hometown:
Brooklyn, New York.

Time in service:
Five years.

Family:
Spouse, Kimberly Rodriguez; mother, Maria Rodriguez; and brother, Julian Rodriguez.

What are your goals?
Seek additional responsibilities to become a better leader and NCO. Complete a Bachelor of Arts

degree in aviation maintenance management as well as complete the airframe and power plant course.

What are your hobbies?
Spending time with my family.

What is your greatest achievement?
Completing Community College of the Air Force.

Boot camp gives honorary commanders glimpse of AF



U.S. Air Force photos/ Louis Briscese

1) Tech. Sgt. Paris Cunningham, Airman Leadership School instructor, conducts a drill for Honorary Commanders during a boot camp April 6 at Travis Air Force Base, Calif. The boot camp was designed to familiarize participants with Air Force organization, customs and courtesies and core values. 2) Staff Sgt. William Taylor, 821st Contingency Response Group, provides remarks during the boot camp. The purpose of the Honorary Commander program is to promote relationships between base senior leadership and civilian partners, foster civic appreciation of the Air Force mission and its Airmen.



2

SAPR events focus on awareness

Merrie Schilter-Lowe
60TH AIR MOBILITY WING PUBLIC AFFAIRS

Military and civilian communities observe April as Sexual Assault Awareness and Prevention Month. The Department of Defense observes the month by focusing on creating the appropriate culture to eliminate sexual assault and requiring a personal commitment from all service members at every level.

The Sexual Assault Prevention and Response office at Travis Air Force Base, California, is sponsoring activities throughout the month, highlighting sexual assault awareness and prevention.

"It's not just our office that has this responsibility," said Tiffanie Stevenson, 60th Air Mobility Wing SAPR victim advocate. "Everyone plays a role to help eliminate sexual assault. Spread the word about the SAPR program and put a stop to witnessed behaviors that are unacceptable and create a negative culture."

A traveling information booth is scheduled 11 a.m. to 1 p.m. April 13 at the commissary. Visitors can pick up flyers as well as awareness items, including souvenirs with contact information for the sexual assault 24/7 hotline.

A self-defense class for everyone with base access is also scheduled 6 to 7 p.m. April 13 at the fitness center. Although the class is free, participants must register at the front desk.

On April 20, Jeffrey Bucholtz, director of 'We End Violence' is slated to speak at the base theater at 8:30 a.m. and 11 a.m.

The first 50 people to arrive at each session will receive a free SAPR T-shirt, said Stevenson.

See SAPR Page 23



U.S. Air Force photo/Airman 1st Class Clayton Wear

Local elected officials, key Vandenberg Air Force Base, Calif., leaders, base affiliates and local media came together for the 28 megawatt solar photovoltaic array dedication April 10 at Vandenberg.

Base unveils solar array

Airman 1st Class Clayton Wear
30TH SPACE WING PUBLIC AFFAIRS

VANDENBERG AIR FORCE BASE, Calif. — Elected officials, key Vandenberg Air Force Base leaders, base affiliates and local media came together for the 28 megawatt solar photovoltaic array dedication April 10 at Vandenberg Air Force Base, California.

With a ceremonial switch in the foreground of the stage, representatives from SunPower, Defense Logistics Agency Energy, Vandenberg Air Force Base, and the Secretary of Air Force Environment, Safety and Infrastructure sat together, each awaiting their time to approach the podium.

"This is a really big event for the base, and for the community as well," said Col. Gregory Wood, 30th Space Wing vice commander. "This solar farm represents a partnership and ability for us to explore renewable and clean energy for the base. What you see around you is capable of providing one third of all the power to this installation, which happens to be the third largest Air Force base that we have, so that is a significant accomplishment. It speaks volumes for all the hard work that went into making this happen."

In order to achieve resiliency of power, many aspects were assessed in completing this project.

"From an Air Force perspective on energy, we are looking at three things," said Mark Correll, deputy assistant secretary of the Air Force for environment, safety, and infrastructure. "First and foremost is resiliency. If we were to be separated from the power grid in some way, shape or form; how would we be able to recover from that to continue our mission? Power systems like this provide that kind of resilience. The second thing we care about is cost. We have changed our focus a little bit. It's not all about saving money, it's all about resiliency, but at the same time we can't just pay whatever it takes to make that happen. Then the

third thing from an Air Force perspective is that we are interested in clean power with a focus on renewable energy."

Through the lens of those three focal points, the solar array is now a key provider of base power.

"We understand the importance of energy when it comes to military operations and a need for a reliable and resilient power on a military installation," said Frank Rechner, deputy director of supplier operations for Defense Logistics Agency Energy. "We are well aware that energy diversification is key both in operational and facility environments. As of Jan. 8, this large scale 28 megawatt direct current solar array became fully operational and is producing electricity. This

See SOLAR Page 22

BX offers creative events Saturday

Jessica Jones
ARMY AND AIR FORCE EXCHANGE
PUBLIC AFFAIRS

The Travis Air Force Base Exchange is helping military children get hands-on with their creativity during in-store Magformers and Play-Doh events to celebrate Month of the Military Child.

Both events will be from 11 a.m. to 2 p.m. April 14 in the Main Store toy department.

The Play-Doh Make and Take event will help children three and older work on their arts-and-crafts skills by creating colorful sculptures.

The Magformers Build It Up event is for children five and older who want to tap into their architect skills to create magnetic masterpieces.

"I'm looking forward to seeing all the amazing

structures and sculptures created during the Magformers and Play-Doh events," said Flor Payton, Travis AFB Exchange general manager. "It's great we're able to bring our military kids together during Month of the Military Child for these fun experiences."

The Magformers Build It Up and Play-Doh Make and Take event are two of several in-store activities planned by the Army & Air Force Exchange Service in celebration of Month of the Military Child, which recognizes the contributions of warfighters' children to the armed forces community.

For information about Exchange sweepstakes, offers and events in support of Month of the Military Child, visit Shop MyExchange.com/momc.

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Service celebrates safety milestone

Commentary by
Tech. Sgt. Steven Freeman

From March 22, 2017, to March 22, the U.S. Air Force suffered zero on-duty occupational fatalities.

In celebrating this statistic, we are not merely celebrating a statistic, we are celebrating Airmen as Wingmen. We are celebrating supervisors on the ground and in the work center assuring tasks are done to the highest degree while mitigating hazards. We are celebrating commanders and leadership providing proactive safety policies.

Airmen across the globe have continued to demonstrate the ability to put those around them first. We have placed our trust in Airmen as career professionals and it has paid off.

According to the Department of Labor "In 2016, there were a total of 5,190 fatal work injuries recorded in the United States. This was the third consecutive increase in annual workplace fatalities and the first time more than

Commentary

5,000 fatalities have been recorded by the Census of Fatal Occupational Injuries since 2008." Even though fatalities in the private sector have continued to rise, the efforts of more than 634,000 Airmen have bucked this trend, yielding zero on-duty occupational fatalities.

The last time the Air Force had zero on-duty occupational fatalities over a one-year period was in 2012. Thanks to continued buy-in to the Air Force Safety Management System, we have once again assured we are safeguarding our Airmen and protecting resources to preserve America's combat capability.

Going forward, Air Force safety professionals must continue to strive for higher levels of engagement with Airmen, supervisors and leaders. Education, training, and promotion will continue to be needed in the future as well as the continued care and vigilance from all our Airmen

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Department of Defense photo/U.S. Army Sgt. James K. McCann

Chief Master Sgt. of the Air Force Kaleth O. Wright speaks April 4 to personnel attending an Air Force Element Senior Enlisted Leader Conference at the Pentagon.

Wright looks to develop leaders

Tech. Sgt. Amber R. Kelly-Herard
OFFICE OF THE CHAIRMAN OF THE JOINT
CHIEFS OF STAFF PUBLIC AFFAIRS

WASHINGTON — "Why are you guys here?" Chief Master Sergeant of the Air Force Kaleth O. Wright asked the first-ever Air Force Element Senior Enlisted Leader Conference at the Pentagon.

More than 50 senior leaders from across U.S. combatant commands and the Joint Staff responded with answers ranging from networking to developing leaders — and they were correct.

During the three-day conference, attendees engaged with several Air Force senior leaders to focus on building joint leaders, using a whole government approach to enhance the mission and understand the senior leader perspective.

Of the five Air Force priorities — restore readiness, cost-effectively modernize, drive innovation; develop exceptional leaders and strengthen alliances — the purpose of the conference was to develop leaders.

More specifically, "the purposeful development of those put into joint positions and bringing out the best of what

they have learned when they return to the Air Force," said the 18th chief master sergeant of the Air Force.

Wright further explained some Airmen will have back-to-back joint assignments and others will return to the Air Force after a joint assignment.

"You have to stay plugged into the Air Force," Wright said, "because your stripes and your badge represent that you're an Airman and they expect you to understand airpower."

"You represent all of us in a joint environment," he added.

According to the Air Force's Personnel Center, a standard joint duty assignment is in a multi-service, joint or multinational command or activity involved in the integrated employment or support of land, sea and air forces.

Wright's second question to conference attendees was: "What is most important to enlisted Airmen?"

The room responded with answers along the lines of talent management, leadership, education and development, innovation and readiness — but this was more of a trick question.

The chief explained he doesn't know the right answer,

but he's working with Air Force senior enlisted leaders to solidify one.

"We have real work to determine what the future holds for the Air Force and how we should be preparing," Wright said. "We need to develop Airmen for the future and we need to develop leaders for the future."

Something else the chief is working on is better management of joint assignments.

"We need to develop joint leaders and teams, but we don't really have a system that captures every Airman who has served in a joint position or has attended joint service professional military education," Wright said. "We need a system that puts the right people in (the right) joint jobs at the right time."

Wright's final question was: "What is the most important leadership skill?"

His answer was "learning."

"You should be constantly learning and assessing the environment," Wright continued. "In a joint environment, the processes may be unfamiliar and the culture may be unfamiliar, but if you're not learning, you're moving backward."



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Wounded warriors leave AOR on own terms

Tech. Sgt. Louis Vega Jr.

386TH AIR EXPEDITIONARY WING PUBLIC AFFAIRS

SOUTHWEST ASIA — Eight wounded warriors who have visible and invisible injuries from combat were on a mission to find closure April 4-8 by returning to the place of their traumatic incidents through Operation Proper Exit.

The combat veterans briefly visited an undisclosed location in Southwest Asia and departed on a U.S. Air Force C-130 en route to Bagram Airfield, Afghanistan, to take part in the 24th iteration of the event. The participants shared their stories of resiliency with deployed service members at multiple

forward-operating bases in the area of responsibility and returned to the site of their combat injury or the medical facility where they were treated.

“I’ve been given an opportunity to go back to complete my mission and walk off the battlefield with my head held high,” said Spc. Justin Lane, former U.S. Army combat engineer.

OPE, an initiative of the Troops First Foundation, is a unique therapy program designed to give wounded service members like Lane an opportunity to face their traumatic memories of war and leave the battlefield on their own terms.

Lane’s job was to make it safe for
See WOUNDED Page 30



Retired Marine Sgt. Hubert Gonzalez helps retired Spc. Justin Lane onto a U.S. Air Force C-130 April 3 during an Operation Proper Exit mission departing from an undisclosed location in Southwest Asia enroute to Bagram, Afghanistan.

U.S. Air Force photo/Tech. Sgt. Louis Vega Jr.

App steals info from ID cards

60th Communications Squadron

An application available for smartphones can decode the 2-D barcode on the Common Access Card.

By scanning the barcode on the front of the card using the app it provides the individual’s full name, full Social Security number as well as their Electronic Data Interchange Personal Identifier or Department of Defense ID number.

Safeguard your card at all times. DOD employees must follow DOD directive and not allow organizations or businesses to photocopy, scan, or otherwise reproduce an image copy of the

member’s CAC.

Medical providers may copy the CAC per guidance from DHA. See https://www.hnfs.com/content/hnfs/home/tn/prov/provider_news/2011_archive1/copy_military_id.html for more information.

If an individual knows of a nonmedical organization possessing an image copy of their CAC, the member should immediately request destruction of the image.

Employees should not attempt to use or test the applications on their mobile devices as the barcode information may be sent to an unknown server, stored and made available for public release.

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U.S. Air Force photo/Senior Airman Delano Scott

Senior Airman Dean Adamczyk, 11th Civil Engineer Squadron fire inspector, places a tourniquet onto Staff Sgt. Michael Wilson, Air Force Legal Operations Agency paralegal, during a bleeding control kit training session at the base theater March 29 at Joint Base Andrews, Md.

Training seeks to ‘Stop the Bleed’

Senior Airman Delano Scott
11TH WING PUBLIC AFFAIRS

JOINT BASE ANDREWS, Md. — Everybody has the capacity to help somebody. That singular concept is the launching point for the “Stop the Bleed” campaign, a joint effort between the federal agencies and civilian organizations in response to Presidential Policy Directive 8.

It is designed to build national resilience by empowering bystanders to understand and implement simple methods to stop or slow life-threatening bleeding, particularly during trauma events.

Recognizing the importance of responding to a potential mass trauma event, JB Andrews became the first installation in the Defense Department to make bleeding control kits and training available installation wide on March 29.

The day was marked by two training sessions held at the base theater. During both, personnel learned hands-on lifesaving skills utilizing resources located in each bleeding control kit. Each included gloves, gauze, trauma dressing, sheers, tourniquets and easy-to-follow instructions.

“As active-duty military members, we are required to complete Self-Aid and Buddy Care training for deployment purposes where you’re more likely to be in a battlefield setting,” said Master Sgt. Nancy Turner, Air Force District of Washington SABC advisor. “On base, however, we now have to factor in our civilian population, including contractors, retirees and our dependents. By having these kits available in many of our highest-frequented locations, we can ensure that everyone has access to life-saving material.”

No matter how fast emergency responders arrive, Turner said, bystanders will always be first on the scene. According to the World Health Organization, uncontrolled bleeding is the leading cause of preventable traumatic death.

“In an active-shooter scenario on base, security forces would be the first to respond on-scene because they have to isolate or take down the shooter,” Turner said. “Until the scene is clear and safe, medical personnel cannot render care.”

If medical responders did not wait until the scene was safe, they could possibly add to the number of injured.

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TRAVIS

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The Daily Republic will be publishing a coffee table style magazine saluting Travis Air Force Base 75th Anniversary. This commemorative magazine will publish on Saturday, May 19, 2018.



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U.S. Air Force photo/Todd Maki

Secretary of the Air Force Heather Wilson speaks with members of the workforce during a town hall April 5 at Hanscom Air Force Base, Mass. Wilson highlighted how important Hanscom AFB's work is to the National Defense Strategy.

SecAF stresses Hanscom importance at town hall

Patty Welsh

66TH AIR BASE GROUP PUBLIC AFFAIRS

HANSCOM AIR FORCE BASE, Mass. — Secretary of the Air Force Heather Wilson emphasized the priorities demanded by the new National Defense Strategy and Hanscom Air Force Base's vital role in meeting them during a town hall April 5 at Hanscom Air Force Base, Massachusetts.

The NDS states the U.S. is back in an era of great power competition, and provides information on where the Defense Department is and what it needs to be looking at and doing going forward.

Speaking about the need for innovation, Wilson emphasized that the U.S. and the Air Force have been dominant but are now facing more capable potential adversaries and need to move innovation forward to secure the future.

"This makes this base more

important now than perhaps at any time since the second World War," she said. "You have to drive innovation to lead innovation."

During her two-day visit to the base and the area, Wilson got to see a number of areas where innovation is being applied, from Hanscom program offices to local Federally Funded Research and Development Centers and the Techstars Autonomous Technology Accelerator for the Air Force.

At the call, cost-effective modernization was another priority the secretary mentioned. The Air Force needs to modernize across the board, not just aircraft, but also weapon systems, over the next decade. And it needs to be cost-effective.

"Every \$1 given to us as service members is \$1 someone earned that they trusted to us. It's our job to try and get \$1.10 of value out of that \$1," she said.

She also spoke about strengthening alliances, developing and deepening those partnerships, highlighting that foreign military sales, in which Hanscom AFB plays a significant role, will be a core part of the strategy.

"Even nontraditional partnerships will be part of our strength moving forward," Wilson said. "Troops with allies succeed and those without fail."

Readiness was another topic, where the secretary told a story about viewing readiness charts for her confirmation hearing and believing that the numbers were mistakenly inverted.

"We've been doing much with too little for too long," she said. "We have to restore readiness if we're going to be prepared to deter and defend against all enemies."

Wilson also stressed the need for developing

See TOWN HALL Page 24

Cadets learn about their Pathway to Blue



U.S. Air Force photo/Senior Airman Travis Beihl

An Air Force ROTC cadet walks toward the back of a MC-130J Commando II for an incentive flight during Pathways to Blue April 6 at Keesler Air Force Base, Miss.

Senior Airman Travis Beihl
81ST TRAINING WING PUBLIC AFFAIRS

KEESLER AIR FORCE BASE, Miss. — Second Air Force held its fourth annual Pathways to Blue initiative with more than 280 ROTC cadets representing 15 different colleges and universities April 6-7 at Keesler Air Force Base, Mississippi.

Throughout the two-day event, ROTC cadets and enlisted personnel traveled through this diverse and inclusive event to better aim themselves to become future Air Force leaders.

"If I were to ask you to buy a new car, what would you want to do," said Maj. Gen. Timothy Leahy, 2nd Air Force commander. "You would want to go to different dealerships, look at the cars and ask questions about them. This is similar to ROTC cadets coming to Pathways to Blue. We give them the time to talk to someone who does a job that they are interested in. This helps them pick the job they are best suited for

and gives the air force the best quality future officer."

The target audience is freshmen, sophomores and enlisted members looking to commission but are still undecided as to where they fit in the Air Force's mission.

The event started with opening remarks and a flight briefing by members of the 403rd Wing then moved to hands-on demonstrations of various career fields such as battlefield airmen, cyber operations, weather, remotely piloted aircraft operator, civil engineering, aerospace medicine and a mixture of other commissioning options.

Capt. Laquita Chambers, University of Southern Mississippi Air Force ROTC recruiting officer, said her cadets now have a better idea about what it takes to become an officer in the Air Force.

"Seeing the opportunities for our students to talk to the various jobs available to them

See CADETS Page 30

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Messaging simplifies speaking with doctor

Peter Holstein

AIR FORCE SURGEON GENERAL OFFICE OF PUBLIC AFFAIRS

FALLS CHURCH, Va. — In today's connected world, we expect most communication to be convenient and instantaneous.

Why should communicating with your health provider be any different? That is why the Air Force Medical Service offers a secure messaging platform for patients and families to communicate safely and quickly with their providers.

The TRICARE Online Patient Portal Secure Messaging, or Secure Messaging, can be especially valuable for

patients using a specialty provider. Patients visit their primary care provider for regular visits and preventive care, but specialist visits are rarer and often occur under stressful circumstances. The benefits of Secure Messaging can make a big difference for these patients.

Lt. Col. (Dr.) Daniel Schulteis, a developmental behavioral pediatrician with the 88th Medical Group at Wright-Patterson Air Force Base in Ohio, is an enthusiastic advocate for secure messaging in his practice.

"I could not function in my clinic and serve my whole

See MESSAGING Page 25



U.S. Air Force photo/Tech. Sgt. Robert Barnett

Vice Chief of Staff of the Air Force Gen. Stephen Wilson speaks during the 2018 Future of War Conference April 9 in Washington, D.C. Wilson discussed how the service will fight in the future.

VCSAF considers future wars

Tech. Sgt. Robert Barnett
SECRETARY OF THE AIR FORCE
PUBLIC AFFAIRS

WASHINGTON — Vice Chief of Staff of the Air Force Gen. Stephen Wilson emphasized Airmen will continue leading the way in preparing for the future of war and highlighted the importance of speed, connectivity and innovation during the 2018 Future of War Conference April 9 in Washington, D.C.

Wilson said the goal is for the Air Force to be the thought leaders for future conflict to deter, defend and win any future fight. The service is looking for new ways to do business and accelerate the transfer of ideas from the lab bench to the flight line to increase lethality and provide the joint force a technological advantage.

"Industrial-age speed won yesterday's war. Digital-age speed will win tomorrow's war," he said. "It's going to take all of us working together across academia, across government and across industry — we're going to have to compete to win. That's where I think we can come together."

Wilson noted the general nature of war will not change, but

"It's going to take all of us working together across academia, across government and across industry — we're going to have to compete to win."

— Gen. Stephen Wilson

the speed of connectivity will. The Air Force must be able to collect and decipher information and produce dilemmas for our adversaries at a rate they can never keep up with. It is not just speed in decision-making. It is also speed in budgeting, contracting, acquisition, defending the homeland and owning the high ground in air and space.

In short, speed wins, he said. It is about data — the oil of the 21st century, he added. The intent is to invest in technology and apply it flexibly across all domains, including space.

"Space is essential for any joint warfight," Wilson said. "How do we acquire space capabilities faster? Our space force today is the envy of the world. And, the United States Air Force is responsible for 90 percent of that."

Space is a contested domain that provides many capabilities

to the nation, including indications and warning, missiles, communications, GPS and more — it must be defended, Wilson said.

The service is building a defensible architecture to maintain the U.S. advantage in space. Air Force leaders are training space operators and working to speed up the acquisition process for building capabilities, partnering with industry, enabling milestone decision authorities and other transaction authorities, all to advance space capabilities faster.

Mission success starts and ends with people, he continued. "We start with really good people," Wilson said. "We then make sure they've got the right education, training and experience; they're confident and proud of what they do; they're personally and professionally fulfilled. And, when we do that, we get mission success."

Air Force establishes new Space Command position

Air Force Space Command Public Affairs

WASHINGTON, D.C. — Lt. Gen. David D. Thompson assumed the newly-created Air Force Space Command vice commander position on April 4 after pinning on his third star.

In this new Pentagon-based role, Thompson will report directly to Gen. Jay Raymond, AFSPC commander, while coordinating with Headquarters U.S. Air Force and other national security agencies in the Washington, D.C., area to ensure effective corporate advocacy and stewardship for Air Force space missions and capabilities.

"I am honored and

humbled to continue to serve Air Force Space Command and the Air Force in this new position," Thompson said. "Space is absolutely critical to the joint fight and to our daily lives. I will be just one of thousands of Airmen working relentlessly to ensure our nation has the space capabilities we need to win any fight."

The position also represents the AFSPC commander in daily interactions in the National Capital Region. This allows Raymond to focus on managing the command headquartered at Peterson Air Force Base as well as his role as the Joint Force Space Component commander for U.S. Strategic Command.

See POSITION Page 23



U.S. Air Force photo/Rick Eldridge

Maj. Shawnee Williams, second from right, stands with her team, from left, Maj. Bryan Jackson, Dr. Daniel Mountjoy, Corey Shanahan and Capt. Dan Neal, in the newly renovated anthropology lab at the 711th Human Performance Wing's Human Systems Integration Directorate at Wright-Patterson Air Force Base, Ohio.

Lab benefits from fresh view

Kim Bowden
711TH HUMAN PERFORMANCE WING

WRIGHT-PATTERSON AIR FORCE BASE, Ohio — When Maj. Shawnee Williams arrived at the Human Systems Integration Directorate, part of the Air Force Research Laboratory's 711th Human Performance Wing at Wright-Patterson Air Force Base, Ohio, she found herself in unfamiliar territory and facing an operationally misunderstood program.

After her time at the Safety Center, Williams served as a flight safety officer again and stood up the first simulator-based Reduced Oxygen Breathing Device training for CV-22 Osprey, HH-60 Pave Hawk, UH-1 Huey and C-130 Hercules aircrew. During this time, she also received her doctorate in psychology. Then Williams moved to RAF Lakenheath.

"I was at the tip of the spear with F-15C (Eagle) hypoxia issues, On-Board Oxygen Generating Systems issues, you name it," she said. "I was the only physiologist for both (RAF) Lakenheath and (RAF) Mildenhall. But, because I had safety experience, I was also matrixed to the safety office conducting safety investigations."

Later, when Williams received her physiology board certification from the Aerospace Medical Association,

she was approached by then-Col. Kathryn Hughes, who was at that time the director of the Human Systems Integration Directorate. Shortly thereafter, Williams was reassigned to the 711th HPW.

Williams arrived at the HSI Directorate in July 2016 and found her footing as the deputy division chief of the Implementation Division.

"As soon as I got there, I said, 'This is safety through and through,'" she said. "My recommendation was to change the focus on the safety HSI domain from a singular technical definition to one defined by the whole concept of safety. After briefing leadership on the safety functions and the operational links with HSI, the Human Systems Implementation Division began to codify their processes in a different way. Together we broadened the view of safety to not only include weapon systems development but also the Air Force safety investigation lens."

It turned out that Williams' safety lens was a good one: her division was awarded the Air

Force Safety Center fellowship in 2009, where she took part in several Air Force safety investigations and worked on the Air Force Safety Automated System. Her career has been safety-oriented ever since.

After her time at the Safety Center, Williams served as a flight safety officer again and stood up the first simulator-based Reduced Oxygen Breathing Device training for CV-22 Osprey, HH-60 Pave Hawk, UH-1 Huey and C-130 Hercules aircrew. During this time, she also received her doctorate in psychology. Then Williams moved to RAF Lakenheath.

Later, when Williams received her physiology board certification from the Aerospace Medical Association,

See LAB Page 24

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Travis, FEMA train together

U.S. Air Force photos by Master Sgt. Joey Swafford



1

1) Airmen with the 60th Aerial Port Squadron along with members of the Federal Emergency Management Agency National Incident Management Assistance Team West and FEMA Corps train on joint inspections and cargo loading onto a C-5M Super Galaxy April 4 at Travis Air Force Base, Calif. The training benefited both FEMA and Travis AFB by increasing their readiness and preparedness to respond to natural disasters when tasked. 2) Ramon Duenas, 60th APS, demonstrates to personnel from the FEMA National Incident Management Assistance Team West and FEMA Corps how to load a pallet onto a C-5M. FEMA Corps sets the foundation for a new generation of emergency planners by leveraging a newly created unit of 1,600 service corps members from AmeriCorps National Civilian Community Corps who are solely devoted to FEMA disaster response and recovery. 3) Duenas instructs personnel from the FEMA National Incident Management Assistance Team West and FEMA Corps members on how to load vehicles onto a C-5M.



2



3



4



5



6

4) Ramon Duenas, 60th Aerial Port Squadron, demonstrates to personnel from the Federal Emergency Management Agency National Incident Management Assistance Team West and FEMA Corps how to load a vehicle onto a C-5M Super Galaxy April 4 at Travis Air Force Base, Calif. 5) Duenas demonstrates to personnel from the FEMA National Incident Management Assistance Team West and FEMA Corps how to load a vehicle onto a C-5M. 7) Randy Henry with the FEMA National Incident Management Assistance Team West receives a tour of a C-5M.

Puzzles

STR8TS

No. 381 Easy

		8		5		2		9
							7	
7				6		4	5	
					1			
3						8		5
	6							
	3	7						
	9	4			6	7		
			6			8		3

Previous solution - Medium

5	6	1	2	3	4	7
4	3	5	2	1	7	8
1	2	4	3	6	5	7
8	9	5	3	7	6	4
7	8	4	6	5	1	2
9	7	8	5	4	2	1
5	7	6	4	2	3	
2	1	6	7	8	3	5
3	4	9	7	8	6	5

How to beat **Str8ts** – Like Sudoku, no single number can repeat in any row or column. But... rows and columns are divided by black squares into **compartments**. These need to be filled in with numbers that complete a 'straight'. A straight is a set of numbers with no gaps but can be in any order, eg [4,2,3,5]. Clues in black cells remove that number as an option in that row and column, and are not part of any straight. Glance at the solution to see how 'straights' are formed.

You can find more help, tips and hints at www.str8ts.com

SUDOKU

No. 381 Tough

5			1					
	8	3	7					4
		7		3		2	8	
	2							
		4	8	2	3	7		
							1	
	3	6		7		4		
	4				6	3	5	
				8				1

Previous solution - Medium

9	1	8	6	3	4	2	5	7
6	3	2	7	9	5	4	1	8
5	7	4	1	8	2	6	9	3
3	2	7	5	6	9	8	4	1
8	5	9	3	4	1	7	2	6
1	4	6	2	7	8	5	3	9
7	8	5	4	1	3	9	6	2
4	9	3	8	2	6	1	7	5
2	6	1	9	5	7	3	8	4

To complete Sudoku, fill the board by entering numbers 1 to 9 such that each row, column and 3x3 box contains every number uniquely.

For many strategies, hints and tips, visit www.sudokuwiki.org

If you like Str8ts, Sudoku and other puzzles, check out our books, iPhone/iPad Apps and much more on our store at www.str8ts.com

The solutions will be published here in the next issue.

News Notes

Take Your Kiddo to Work Day. April 24. Register at the Airman and Family Readiness Center to receive a free complimentary goodie bag. Limited to 150. For more information, call 424-2486 or visit TravisAFRC.com.

DGMC closed for training. The David Grant USAF Medical Center at Travis Air Force Base, California will be closed all day April 26 for training. The Family Medicine Resident Clinic and the emergency department will still see patients. Since both the main pharmacy in DGMC and the satellite pharmacy in the Base Exchange mini mall will be closed, patients with prescriptions and prescription refills are encouraged to pick them up April 25.

Sexual Assault Awareness and Prevention Block Party. Postponed to April 27. For more information, contact 2nd Lt. Katie McGaha at 424-5359 or katie.mcgaha.1@us.af.mil.

Sexual Assault Response Coordinators. The alternate SARC serves in the absence of the primary SARC and deputy SARC due to leave, temporary duties, deployments, illness, etc. They also serve as subject matter experts once all requirements are met and training/certifications are completed. Officers O-2 and above or civilians GS-12 or equivalent, who have completed the VVA initial training and/or AF SARC course, has performed SAPR VA/VVA duties under SARC supervision, and are D-SACP certified may serve as an alternate SARC. If interested or want additional information, please contact the SARC or SAPR VA at 707-424- 1105 /1098 or email tiffany.stevenson@us.af.mil to receive a packet.

Chapel programs

Upcoming events

Vacation Bible School. 9 a.m. to noon June 11-15 at Twin Peaks Chapel. Volunteers needed. If interested in volunteering or having your children participate, register at <http://www.myvbs.org/travisafbmakerunfactory>. For more information, contact April Dingle at 202-702-2486.

Recurring events

- Catholic**
- Twin Peaks Chapel**
- Roman Catholic Mass: 9 a.m. and noon Sunday.
 - Children's Church: 10:15 a.m. Sunday.
 - Sacrament of Reconciliation/Confession: 4:30 to 5:30 p.m. Wednesday or upon appointment.
 - Infant Baptism Prep Class: Two classes. Registration required. 6 to 7 p.m., quarterly.
 - Youth Choir: 1 p.m. Sunday.
 - Children's Choir: 2 p.m. Sunday.
 - Adult Choir: 4 p.m. Sunday.
 - Women's Bible Study: 10 a.m. (at First Street Chapel).
 - Catholic Women of the Chapel: 6 p.m. first Monday of every month, Annex.
 - Rite of Christian Initiation of Adults: 6 to 7:30 p.m. Wednesday, Annex.
 - RE Classes: 10:15 to 11:30 a.m. Sunday, RE Wing.

— Air Force News Service

In the next week ...

sat

Zip-lining. 10 a.m. to 5 p.m. April 15 via Outdoor Recreation. This adventure is \$25 for R4R eligible and \$85 for all others. Ages 18 and up. Call 424-0969 to learn if you qualify for R4R pricing.

thu

Travis AFB 2018 annual volunteer luncheon. 11 a.m. to 1 p.m. April 19 at the Delta Breeze Club. Volunteers may RSVP with their on-base agency of affiliation. For more information, call Joan Miller at 424-2486.

First Street Chapel

- Mom's Group: 9 to 11:30 a.m. Thursday and Friday.

DGMC Chapel

- Roman Catholic Mass: Noon to 12:35 p.m. Monday through Thursday, except for federal holidays.

The Church of Jesus Christ of Latter-day Saints

- Sacrament Services: 9 and 11 a.m. Sunday at Church of Jesus Christ of Latter-day Saints Fairfield Stake Center, 2700 Camrose Ave., Fairfield.

DGMC Chapel

- Latter-day Saints Service: 4 to 4:30 p.m. Sunday at DGMC Medical Center Chapel.
- For all other enquires, call LDS Military relations representatives at 707-535-6979

Protestant Upcoming

Family Bible Study Night. 5:30 p.m. free dinner, 6:30 p.m. at First Street Chapel. Six-week study. Children's ministry offered for 6 months to 12 years old. Begins March 22.

First Street Chapel

- Protestant Community Service: 9:30 to 10:30 a.m. Sunday.
- Gospel Worship Service: 11:30 a.m. to 12:30 p.m. Sunday.
- Children's Ministry is provided for 6-month-olds through fifth grade.
- Protestant Men of the Chapel: 8 to 9 a.m., first Saturday of every month.

Twin Peaks Chapel

- Protestant Women of the Chapel: 9:30 to 11 a.m. Tuesday.

DGMC Chapel

- Protestant Traditional Service: 10 to 11 a.m. Sunday.

Airmen's Ministry Center

- The Peak is open from 6 to 9 p.m. Monday through Friday at Bldg. 1348. Home-cooked meal at 6 p.m. Tuesday's followed at 7 p.m. by Bible study.



For more information about chapel programs, call Twin Peaks Chapel at 707-424-3217.

60th FSS

Upcoming

MLB discount tickets. Get tickets to the upcoming games: Oakland Athletics at Giants on July 14 and Atlanta Braves at Giants on Sept. 11.

For more information, call 707-424-0969.

Club member breakfast. 6:30-9 a.m. April 22 at the Delta Breeze Club. Nonmembers \$7.95.

Closures

NAF Human Resources Office hours. The office will close every Thursday. Business hours are 7:30 to 4:30 p.m. Monday, Tuesday Wednesday and Friday. NAF HRO also is closed on federal holidays. For more information, call 707-424-4749.

News and notes

Dependent ID card renewal. Dependents can now renew their ID cards online at <http://bit.ly/2C01q9e>.



For more information on FSS, visit <http://www.travisfss.com>.

Recurring

Air Force Office of Special Investigations

To report a crime, get a foreign travel report or request information on joining AFOSI, report to Bldg. 380B, second floor. Send correspondence to AFOSI Detachment 303, 510 Airlift CR, Travis AFB, 94535. For more information, call 707-424-3115 or DSN: 837-3115.

Air Force Sergeants Association

"Walter E. Scott" Chapter 1320. General membership meetings are at 3 p.m. on the second Friday of every month at Wingman's in the Delta Breeze Club. For more information, contact Senior Master Sgt. Angell Nichols or Tech. Sgt. Rebecca Linden de Romero.

Airmen's Attic. The Airmen's Attic is open from 10 a.m. to 2 p.m. Tuesday and Thursday and 4 to 6 p.m. Wednesday. 560 Hickam Ave. For more information, call 707-424-8740 or visit the Facebook page "The Attic at Travis AFB."

Alzheimer's Caregiver Support Group. Meetings take place from 1 to 2:30 p.m. the third Thursday of the month in the diabetic education classroom on the first floor in Internal Medicine at David Grant USAF Medical Center. For more information, call 707-423-7227.

Base emergency numbers. Mobile phone users must dial 707-424-4911 if they have an emergency on base. Those using government or home phones can call 911. For more information, call the Travis Air Force Base Fire Prevention Office at 707-424-3683.

Base illicit discharge number. To report

sewage/water leaks or illegal dumping, call 707-424-2575. For hazardous chemical/metal spills call the base emergency numbers.

Crisis text line. Free, confidential, 24/7 counseling for teens and young adults. Text 741-741 anywhere in the United States and a live, trained crisis counselor responds quickly.

Employee-Vehicle Certification and Reporting System. Civilian and military personnel must maintain emissions information with the Web-based ECARS system. For more information, call Xuyen Lieu at 707-424-5103.

Exceptional Family Member Program Sensory Play Group. This group meets from 2 to 4 p.m. the second and fourth Wednesdays at the Balfour Beatty Community Center. For more information, call 707-424-4342 or visit the Facebook page "EFMP Travis AFB."

Fairfield/Vacaville Train Station Project. Located at Peabody Road and Vandenberg Road in Fairfield with a six-lane overpass. Construction is scheduled for completion in October. For more information, visit <http://bit.ly/1yNIBvW>.

Family Advocacy Parent/Child playgroups. Toddlers to the Max Playgroup for children ages 1 to 3 meets from 9:30 to 11 a.m. Wednesdays at the First Street Chapel Annex. The Rattles to Raspberries Playgroup for infants 8 weeks to 1 year meets 9:30 to 11 a.m. Thursdays at the First Street Chapel Annex. For more information, call 707-423-5168.

Family and Friends Combat Stress Peer Support Group. Meets from noon to 1 p.m. the first Tuesday of every month at the Balfour Beatty Community Center and from 1-2 p.m. the third Thursday of each month at The Peak. For more information, contact Amber Quirate and Jessica Soto at 501-231-7756 or email travspccombatpds@gmail.com.

Government no-fee passports. All submissions of applications for government no-fee passports must now include: 1) A photocopy of Military Identification Card front and back; 2) Passport photo taken in the past six months; 3) Supporting document(s), proof of U.S. citizenship certified copy with state or county seal, if it involved a name change submit a court order or marriage certificate. Passport application cannot be handwritten and printed back to back and must be completed online with 2D barcode at website <https://pfpform.state.gov> and/or <https://travel.state.gov>. For more information, call 707-424-5324.

Hometown News Releases. To submit a Hometown News Release, visit <https://jhns.release.dma.mil/public> and fill out

the information.

LGBT Alliance. General membership meetings take place at 6 p.m. the first Wednesday of every month at the Airman and Family Readiness Center. For more information, email lgbtalliance707@gmail.com or call 707-424-2486.

Mare Island Museum. Now a Blue Star Museum, which means active-duty military, reservists and their family members are eligible for free admission from Memorial Day to Labor Day. 1100 Railroad Ave. on Mare Island in Vallejo. 10 a.m. to 2 p.m. Monday through Friday, 10 a.m. to 4 p.m. Saturday. For more information, call 707-557-4646.

M-50 Gas Mask Fit Testing. Takes place from 9 a.m. to 3 p.m. every Wednesday at Bldg. 791. All deployers are fit as necessary. For more information, call 707-424-2689.

Mitchell Memorial Library. Open 9 a.m. to 7 p.m. Monday through Thursday, 9 a.m. to 5 p.m. Friday, 10 a.m. to 5 p.m. Saturday and closed Sunday.

Montezuma Shrine Club. Meets every third Thursday of the month at the Masonic Center, 412 Travis Blvd., Fairfield. For more information, call Mike Michaelis at 707-427-2573 or Cal Gisham at 707-425-0060.

Motorcycle licensing and training. California Rider Education offers the Motorcycle Training Course, Basic Riders Course 2 and the Military Sportsbike Riders Course on base. MTC classes take place most weekends. Motorcycles and helmets provided. Successful completion gives students a DL389 that waives the skills test at DMV. Course cost covered for active duty, reserves, some DOD and NAF folks. Family members welcome, but must cover own costs. All registrations done via phone at 1-800-966-3844.

MPF self-renewal program. Did you know that dependents can now renew their ID cards online? To participate in this program, visit <http://bit.ly/2mR1gl2>. This program is limited only for renewing dependents' IDs. For all other services, visit MPF during duty hours or call 707-424-8483.

On-base child care. The Air Force requires on-base residents to be licensed by the 60th Mission Support Group if they provide more than 10 hours of care per week in their homes. For more information, call 707-424-8104 or 707-424-4596 or stop by Bldg. 380B.

Photocopying of military identification. The prohibition of photocopying of U.S. government identification Common Access Card announced by the Office of the Assistant

Here are the showtimes for this weekend's movies at the Base Theater:

Today
• 6:30 p.m. "7 Days in Entebbe" (PG-13)
• 9 p.m. "Gringo" (R)
Saturday
• 6:30 p.m. "I Feel Pretty" (PG-13, free advanced screening)
Sunday
• 2 p.m. "Tomb Raider" (PG-13)

Secretary of Defense, dated Oct. 27, 2011, does not apply to medical establishments, applying for government-issued, no-fee passport and other U.S. government agencies in the performance of official government business. This requirement does not apply to minors ages 16 or younger. However, it applies to sponsors. For more information, call 707-424-5324.

Professional Loadmaster Association. The Professional Loadmaster Association meets at 7 p.m. the first Tuesday of each month at the Delta Breeze Club. For more information, call Mark Raymond at 707-416-5331.

Retiree Activities Office. Openings for volunteers. Customers are retired American service members and their family members. It is the RAO's responsibility to maintain open communication and to ensure retirees receive the service and the respect they deserve. If you would like to apply for a volunteer slot and have three hours or more to give, call 707-424-3905.

60th Air Mobility Wing Information Protection Office. All requests are done on Thursdays and by appointment only. Schedule an appointment by calling 707-424-3114 or by emailing 60amwip@us.af.mil. Fingerprinting is only for federal employment and for agencies with a valid support agreement. For emergencies, call 707-424-3114.

Solano/Napa Habitat for Humanity. This organization welcomes volunteers and supporters from all backgrounds. There are recurring events Tuesday through Saturday. For more information, email Staff Sgt. Mathew Clayton at mthwec@us.af.mil.

Travis Community Thrift Shop. 10 a.m. to 2 p.m. Tuesday and Thursday. Ongoing need for volunteers to organize, sort and price donations. For more information, contact the Thrift Shop at 707-437-2370.

Travis Composite Squadron 22 Civil Air Patrol. Open to youth from 12 to 18, as well as adults ages 18 or older who train and serve as the volunteer component of the total force. UTA is 6:30 to 9 p.m. Monday, Bldg. 241-B-2. Open to all students with a 2.0 or higher grade-point average. For more information, contact CAP 1st Lt. Jo Nash at 707-424-3996 or recruiting@squadron22-cap.us, visit during a UTA or check out <http://squadron22-cap.us>.

Travis Heritage Center. The facility is looking to add to its historical collection. It is missing the past 15 years of conflict in which Travis was involved. Do you have something special to donate for generations to appreciate? The center also seeks volunteers. The gift shop is open 11 a.m. to 4 p.m. Tuesday through Saturday. For more information, call Rick Shea at 707-424-5598 or email richard.shea@us.af.mil.

Travis Legal Office. Power of attorney and notaries are walk-ins 9 a.m. to 2 p.m. Monday, Tuesday, Wednesday and Friday, 9 a.m. to 1 p.m. Thursday. Legal assistance for active duty members and dependents are walk-ins from 2 to 3 p.m. Tuesday. For all wills and retiree legal assistance, call 707-424-3251 to make an appointment.

Tuskegee Airman Lee A. Archer Chapter. Meets at 1 p.m. third Saturday of the month at Nut Tree Airport. For more information, call James Harris at 707-631-6361.

THE FLIP SIDE

Voluntary Leave Transfer Program. The following Travis employees are approved as leave recipients through the Voluntary Leave Transfer Program:

- Jessica Pope, 349th Air Mobility Wing.
- Tony Brown, Scott Air Force Base.
- Daniel Durkin, 60th Diagnostics and Therapeutics Squadron.
- Anonymous employee, Joint Base Lewis-McChord, Washington.
- Anonymous employee, McConnell Air Force Base, Kansas.

The VLTP allows an employee who has a medical emergency or is affected by a medical emergency of a family member and is without availability of paid leave to receive transferred annual leave directly from other employees. For more information, call 707-424-1720.

What's Cookin' Wednesday. Free lunch at the Travis AFB USO Bldg. 1348. Served from 11 a.m. to 1 p.m. every Wednesday. For active duty, Guard, reservist and their families.

Local events

Events

- 5th Annual Buzz Awards "Red Carpet Style."** 5:30 to 9 p.m. May 4, Suisun Harbor Theatre, 720 Main St., Suisun City. www.fairfieldsuisunchamber.com.
- Art Scavenger Hunt.** Noon to 4 p.m. April 28, downtown Benicia galleries. 745-9791.
- Benicia's Farmers Market.** 4 to 8 p.m. Thursdays beginning April 26, First Street between B and D streets. 745-9791.
- BrewBash at the Basin.** Noon to 5 p.m.

Saturday, Sheldon Plaza, Driftwood Drive, Suisun City. www.eventbrite.com/e/brewbash-at-the-basin-tickets-42662653144.

Ghost Walk. 8 p.m. April 20, leaves from Virgil's Bait Shop, 201 Main St., Suisun City; 8 p.m. April 21, leaves from the Lawler House, 718 Main St., Suisun City. www.suisunwaterfront.com.

Ghost Walk. 8 p.m. first and third Fridays, leaves from 90 First St., Benicia. 745-9791.

The Hub. Fantasy role playing, noon April 21; Poetry by the Bay open mic, 6:30 p.m. second and fourth Thursdays, 350 Georgia St., Vallejo. www.thehubvallejo.com.

"Lunchtime Laughs." Noon the first Friday of each month, Vacaville Public Library-Town Square, 1 Town Square Place. Free. www.solanolibrary.com.

National Poetry Month Celebration Reception. 6 to 8 p.m. April 25, Solano County Events Center, 601 Texas St., Fairfield. www.solanolibraryfoundation.org.

Passport Sunday. 11 a.m. to 4 p.m. Sunday, Suisun Valley. www.suisunvalley.com/events-attraction/passport-sunday-2018.

San Francisco Lantern Light Festival. 6 to 10 p.m. Thursdays, Sundays, 6 to 11 p.m. Fridays Saturday through April 29, Solano County Fairgrounds, 900 Fairgrounds Drive, Vallejo. www.lanternlightfestival.com/san-francisco.

"Sounds of Suspense."

KC-135 aircrew supports Red Flag 18-2

Senior Airman Janelle Patiño
92ND AIR REFUELING WING PUBLIC AFFAIRS

NELLIS AIR FORCE BASE, Nev. — Aircraft from all over the nation flew in and out of the Nevada sky during Red Flag 18-2, an exercise organized at Nellis AFB and held north of Las Vegas on the Nevada Test and Training Range.

Red Flag gives Airmen an opportunity to experience realistic combat scenarios to prepare and train for future conflicts or war. In support of this, Airmen from Fairchild Air Force Base, Washington, and MacDill Air Force Base, Florida, flew to Nellis to represent the Tanker Task Force.

During the fast-paced exercise, fighter jets quickly burn fuel on every mission held over the 2.9 million-acre NTTR. That is where KC-135 Stratotankers support by performing in-air refueling, which saves fighter jets a trip home.

“If tankers weren’t a part of this exercise, it would be less effective. The daily mission would not get done in a timely manner,” said 1st Lt. Marc Galera, 384th Air Refueling Squadron pilot. “We are here

to help enable fighters accomplish their mission instantaneously by allowing them to stay airborne longer.”

A team of KC-135 pilots and boom operators from Fairchild and MacDill make the Tanker Task Force mission happen during Red Flag 18-2. Pilots assume responsibility of the aircraft by taking the aircrew to where fuel is needed while boom operators offload fuel to help fighter jets remain airborne longer to continue fighting the fight.

“As a tanker pilot, it’s our job to get our aircraft to where it needs to be on time in order for our boom operators to perform in-air refueling,” Galera said. “The tanker is a great way to support our fighter jets in successfully and effectively accomplishing the mission.”

For Senior Airman Matthew Ronnfeldt, 384th ARS boom operator, his mission is to transfer fuel to fighter jets and bombers to help extend their time in the air, which in turn allows them to have more time to get things done.

Galera joined the U.S. Air Force because of family heritage. Seeing his father and uncles serve the nation, he



U.S. Air Force photo/Senior Airman Janelle Patiño

Maj. Jessie Salazar, 384th Air Refueling Squadron pilot, and 1st Lt. Marc Galera, 384th ARS co-pilot, fly a KC-135 Stratotanker March 13 during Red Flag 18-2 at Nellis Air Force Base, Nev. Red Flag gives Airmen an opportunity to experience realistic combat scenarios to prepare and train them for future conflicts.

wanted to follow their footsteps and serve alongside the brave men and women of his country.

“It’s my duty to serve our country and what better way

to do it than to be a tanker pilot,” Galera said. “Knowing that I’m enabling our first-line of defense to do their role in the mission and successfully protect our nation’s security is

a huge reward in itself.”

On the other hand, the attacks of 9/11, played a big part in why Ronnfeldt joined and

See RED FLAG Page 21

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386TH AIR EXPEDITIONARY WING PUBLIC AFFAIRS

SOUTHWEST ASIA — As the early morning sun rises, beads of sweat trickle down off the brow of Airmen exposed to the elements of the unforgiving desert in Southwest Asia. A unique team of petroleum, oil and lubricant Airmen display their strong work ethic, experience and positive attitude by controlling, distributing and testing mission essential

fuels daily.

The 386th Expeditionary Logistics Readiness Squadron's fuels management flight is responsible for supplying approximately 150,000 gallons of fuel a day supporting Operation Inherent Resolve. The POL team works to improve fuel efficiency, saving the Defense Logistics Agency and U.S. Air Force time and money. Maintenance upgrades to the fuel distribution structure are currently underway with a plan to redesign

the system for effective expeditionary results.

"You will never hear, 'that's not my job,'" said Master Sgt. Bradley Tykoski, 386th ELRS fuels operations section chief, referring to the members of his team. "It is nothing short of amazing about how much work they are willing to do."

The team is currently adding extra fuel lines to the existing fuel bladders and pumps, allowing twice as much

fuel to be distributed to the aircraft and trucks. They are also installing communication wire to each pumping unit and connecting them to a servicing platform to control all the pumps by remote. The speed of fuel distribution throughout the installation will increase through the remote controls and make it much safer for everyone involved.

With the vision at hand and the time allotted to complete the workload ahead,

See **STRUCTURE** Page 22



U.S. Air Force photo/Senior Airman Janelle Patino

Maj. Jessie Salazar, 384th Air Refueling Squadron pilot, pulls the engine throttle of a KC-135 Stratotanker during Red Flag 18-2 March 13 at Nellis Air Force Base, Nev.

Red Flag

From Page 19

for him, being a boom operator has been one of the best decisions he has made in his life.

"I wanted to help serve the country after seeing what happened on 9/11," Ronnfeldt said. "Seeing the effect and how I help other aircraft and fighter jets protect our nation whenever I do my part is a huge accomplishment."

Regardless of their

decisions to join the Air Force, Galera and Ronnfeldt are ready to go on a mission together anytime and anywhere. They have the same goal: serving and protecting the nation.

"We are a team. Without one another, the tanker mission would not be possible," Galera added. "It's important for us to work and communicate with each other to help us fulfill our mission more effectively and efficiently."

KC-135 pilots and boom operators are one of many key

characters in the Tanker Task Force mission. Without them, other aircraft and fighter jets would have to go back to home station just to refuel. There's no doubt that the flying fuel depot plays an integral part in accomplishing the mission.

"As tankers, we are a force enabler," Galera said. "We offload gas to fighter jets to remain airborne and go back to the fight in a timely manner and we stay airborne for as long as we have to; for as long as they need us there."

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WEDNESDAY
 Adult Studies.....2:00 pm
 AWANA for Kids6:15 pm
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 www.gobethany.com
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 www.tfh.org
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 Bible Study: 7:00-8:00 p.m.
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 Discipleship Classes (Adults only) 8:30 a.m.
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 All Services Every 2nd Sunday (Communion)
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 Christian Education Hour
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 Adult Bible Class
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 Children's Bible Class (ages 5-11)
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 Ordinance
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 Bible Study
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 Adult and Bell Choirs
 Adult Bible and Book Studies
 United Methodist Women
 Sunday Morning Bible Studies at 9:00 A.M.

Stop

From Page 9

“Bleeding control kits could effectively fill that crucial gap and enable individuals to potentially keep victims alive while medical responders wait to enter the scene,” said Senior Master Sgt. Alex Bueno, 11th Surgical Operations Squadron, Surgery and Anesthesia superintendent. “A person who is hemorrhaging from an extremity wound can die from blood loss within a few minutes, making it critical to quickly and effectively stop the bleeding and save their life.”

The base-wide installation of the bleeding control kits will continue to be rolled out in subsequent phases. The first phase included prioritizing and installing wall-mounted kits in 29 of the most populated and trafficked locations on base. In addition, six portable kits were issued to the 11th Civil Engineer Squadron Fire Department and two to the 11th Security Forces’ Quick Response Force and Emergency Services



U.S. Air Force photo/Senior Airman Delano Scott

A bleeding control kit is displayed during a bleeding control kit training session at the base theater March 29 at Joint Base Andrews, Md.

Team. One portable kit was also issued to security personnel at the Air Force Memorial, another high-profile venue with hundreds of thousands of visitors each year. Each subsequent phase will continue to

make kits more accessible to individuals no matter their location.

“We’re not done,” Bueno said. “Our plan is to build and improve on the foundation we have created here, so other bases can adopt it and run with it.”

Bueno emphasized that although these kits can help in potentially-life threatening scenarios, individuals’ willingness to respond is crucial.

“It’s important that people who can reach out and help someone who needs it, actually do so,” Bueno said.

Structure

From Page 20

the POL team is optimistic about their capabilities because of the characteristics they bring to the table.

“The constant process of degradation is extremely noticeable in a contingency environment,” said Senior Master Sgt. Christopher Cady, 386th ELRS fuels management flight superintendent, deployed from Offutt Air Force Base, Nebraska. “We will probably not accomplish everything that needs to be done, but I am confident we will be working the whole rotation to leave this place better than we found it.”

Along with the upgrades the POL team has improved the aviation gas, or AVGAS, distribution process here. They are the sole AVGAS distribution hub for the Air Force Central Command. AVGAS is used for remotely piloted aircraft and the team supports U.S. services from multiple forward operating bases throughout the area of responsibility.

“We have streamlined the process from the top down,” said Tech. Sgt. Garrick Tilley, ELRS fuels service center section chief, in charge of the AVGAS billing process. “From when we receive the request to the submission and issuing process. We have changed small things but we have made the standard process more efficient.”

Preparing the AVGAS for storage and transportation is another phase to the process.

“I couldn’t ask for a better team,” said Staff Sgt. Alfredo Fuentes, 386th ELRS preventive maintenance NCO in charge, deployed from Luke AFB, Arizona.

SAPR

From Page 4

“ ‘We End Violence’ addresses the question of why violence happens in an interactive and, sometimes, playful format to explore what every person can do to prevent it,” said Stevenson. “Their goal is to empower everyone to do something about violence.”

Stevenson, who has heard Bucholtz’s presentation twice, said he uses powerful violence prevention tools to help communities focus on how they can respond to sexual violence.

“He helps us to identify cultural myths about sexual violence and teaches different techniques to challenge them. He uses language and scenarios that everyone can relate to and incorporates technology to make the briefing fun.”

SAPR activities end April 27 with a base-wide block party from 11 a.m. to 2 p.m. in the field behind the fitness center.

The Air Force’s theme for SAPR month is “Protecting Our People, Protects Our Mission,” which ties into readiness, said Anita Perry, 60th AMW Sexual Assault Response Coordinator.

“If people don’t feel safe or if they feel they are not treated with respect, if they don’t have an advocate or feel that their voice will be heard when they make a report, then they can’t effectively do the mission because they will be preoccupied,” said Perry.

Since 2012, the DOD has reported regular declines in the number of sexual assaults on military members from an estimated 26,000 victims to an

estimated 14,900 victims.

Last year, Travis AFB reported 77 sexual assault cases. Since Jan. 1, there have been 19 cases. Reducing the numbers further requires a team effort.

“Ultimately, our goal is to decrease the number of sexual assaults at Travis AFB to zero incidents,” said Perry. “And until we do that, we’re here to advocate for victims to report, recover and receive support. We can do this if everyone is on the team.”

Although the military is a microcosm of society, Perry believes the military can set the example for society by achieving zero incidents.

“The military can lead the way,” she said. “We’ve led the way on a number of issues like racism, diversity and integration.”

“In kindergarten we learned ‘don’t hit, don’t touch what’s not yours, don’t talk with your mouth full, hold the door open for older people or a young lady.’ We learned to play together, resolve issues and to tell the teacher or your parents if someone did something to you so there were no secrets.

“We learned to respect and value others and to embrace our differences. If we can go back to the rules from kindergarten, we can get there,” said Perry.

Currently, Travis AFB has four full-time staff members who oversee the base’s SAPR program.

“We also have more than 35 volunteer victim advocates who are instrumental in not only caring for clients, but in assisting with prevention and awareness,” said Stevenson.

Anyone interested in becoming a volunteer advocate should call the SAPR office at 707-424-1105.



U.S. Air Force photo/Wayne A. Clark

Lt. Gen. David D. Thompson, Air Force Space Command vice commander, speaks after being promoted during a ceremony April 4 in the Pentagon, Washington, D.C

Position

From Page 13

Thompson previously served as the command’s two-star vice commander (renamed as AFSPC deputy commander in July 2017) based in Colorado before serving as special assistant to the AFSPC commander since July 2017.

“This is a well-deserved promotion,” Raymond said. “DT brings the right mix of leadership and space ops

experience – I look forward to working with him to execute the Air Force’s critical space mission.”

In the new AFSPC vice commander position, Thompson will integrate operations, policy, guidance, plans, strategy and requirements of AFSPC space efforts with HAF, the intelligence community, the Joint Staff, the Office of the Secretary of Defense, and other agencies, while representing the commander of Air Force Space Command in daily interactions in the Washington area.

TRAVIS AFB
Environmental Restoration Program
Restoration Advisory Board

The Travis AFB Restoration Advisory Board (RAB) is a group of local community members who meet as needed to review and discuss the Air Force’s efforts to protect the Travis AFB environment. The RAB was formed in January 1995 and represents a diverse range of local community interests.

The next RAB meeting is scheduled for:
Thursday, April 19, 2018
Meeting: 7:00 to 9:00 p.m.

- Topics for Discussion:**
- Old Skeet Range cleanup and No Further Action Proposed Plan Public Meeting
 - Perfluorinated Compound Status
- Northern Solano County Association of Realtors
3690 Hilborn Road
Fairfield, CA

The first topic involves the Air Force’s Proposed Plan to carry out No Further Action at the Old Skeet Range, a site that was cleaned up last summer to residential standards. The public is invited to review and comment on this Proposed Plan from 5 April to 7 May 2018. The April 2018 Guardian describes this Proposed Plan; a copy of the Guardian can be found on our website (shown below). The 19 April 2018 presentation will serve as the formal public meeting associated with this Proposed Plan.

Members of the general public are welcome to attend. The continued participation of all members of the local community in RAB activities is encouraged and appreciated. For more information about the Travis AFB Environmental Restoration Program, please call (707) 424-7520 or visit our website at <http://www.travis.af.mil/About-Us/Environment/Restoration/>.

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Solar

From Page 5

is the largest solar array project in which all energy is produced and consumed by the Air Force.”

To conclude the dedication, each representative took an equal grip of the switch to officially signify the completion of the project.

Freeman

From Page 6

both on and off duty. Airmen need to know that they are never alone in the fight for zero mishaps.

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Town hall

From Page 10

“exceptional” leaders, saying the culture to grow leaders is set at the squadron or equivalent level.

During the question and answer period the secretary discussed a number of topics, including cyber security, owning the technical baseline and ancillary training. However, one item that Hanscom personnel were pleased to hear about was legitimate authority delegation. Congress has given authorities

back to the defense level and Wilson said none are being kept at her level.

“I want program managers to be managing their programs, not the Pentagon,” she said.

When asked what the most difficult part of her job is, she said it's going to Dover Air Force Base, Del. when fallen Airmen arrive.

“We have to do everything we can to make sure people are well trained, well prepared and well supported, so if they have to go into combat we give them the best chance we have of them coming home,” Wilson said.

Lab

From Page 13

Force Materiel Command 2017 Air Force Chief of Safety Special Achievement Award.

Even with her leadership on board, Williams had to start from scratch. At the time of her arrival, the division's anthropometry lab was an undefined space that was manned by a lieutenant and a civilian with no prior experience. She worked to get equipment accounts and refine what equipment they needed. She worked with leadership to hire more people, created a training plan and defined how to grow an anthropometry professional. Then she realized it was more than just anthropometry, because the lab was also going to begin performing task analysis, requirements verification, product assessment and more for the Air Force, Army and Navy.

With a robust staff in place and a refined focus on where they wanted to take HSI, Williams and the team re-examined their projects, such as exoskeleton evaluation.

Williams and the team have started to ask, “When we look at the exoskeleton, for example, how do we want to do task analysis for that? How do we want to look at mishap prevention from an occupational hazard standpoint? Because that's really what we want exoskeletons to do – alleviate the musculoskeletal burden that people are facing in the depots. Let us try it, let us give you the portfolio on these different exoskeletons, and see if it's right for

your mission.”

“I think that's a huge piece with preventive safety,” Williams added. “And it resonates outside of the Air Force, as well. We briefed NASA on the exoskeleton, for example, and they were interested not just in how it might help astronauts lift things but also on how it might provide resistance training so they don't experience so much atrophy while in space. We don't get involved in the research and development, of course, but the applications from a safety standpoint are tremendous.”

Next up for Williams and her team is an analysis of the U-28 aircraft, which she describes as the capstone for this revitalization effort.

“We got the people, we got the tools, we got the training plan in place,” Williams said. “Now we get to go do the tasks.”

The team will assess the aircraft for the aircrew, starting with a pre-assessment survey asking where the crew experiences pain and what their issues with the aircraft are, for example. The aircraft will actually be on-site, as well, so the team will scan it with handheld 3-D scanners and use the modeling software they purchased.

“Everything is coming together, and we get to show why we did what we did,” Williams said. “I asked people to trust me and said, ‘If you let me do this, I will run with it. I will take responsibility, good or bad.’ And we've ended up here. Our program is a truly valued asset. I'm really excited about what we've been able to achieve in such a short amount of time.”



U.S. Air Force photo/Airman 1st Class Pedro Tenorio

Airman 1st Class Rusk Noel, a 366th Training Squadron HVAC/R apprentice course student, plugs in an air conditioning unit March 28 at Sheppard Air Force Base, Texas.

Haitian

From Page 3

months later the two of us who could actually speak and understand English, we helped the UNICEF soldiers translate for them.” Noel said.

The time Noel spent with the soldiers helping people planted the seed of serving in his mind.

Noel recalls a conversation with his mother about his desire to join the armed forces. She was doubtful of him, but Noel was sure of himself. He

believed his passion for serving others and his ability to speak multiple languages would be valuable assets in the military.

However, that dream was still a long way away. In September 2010, Noel moved to the U.S. with his mother and stepfather. Noel quickly found himself helping other Haitian refugees in English as a second language class. Helping people yet again inspired Noel to follow his dream of serving the country and joining the U.S. Air Force.

Noel's leadership skills and desire to help translated well

when he finally became an Airman in 2017.

“He's always willing to stop what he's doing to assist others,” Jackson said. That translates well from his story in Haiti that he wanted to help and now being an Airman. That's something to be admirable about, I've always tried to pride myself to be a people first individual and when I see one of my airman performing that way, it really stands out to me and it gives me hope. Like I said he's ready to graduate and head over to the operational side, I'm looking forward to it.”

Messaging

From Page 12

patient population without secure messaging,” said Schulteis. “It's absolutely critical to what I do, and to how my team functions.”

Schulteis' practice makes full use of Secure Messaging to communicate with patients, share documents, complete reports, and even in-process patients to the clinic. All this is on families' own schedule, without the need for extra visits or phone calls.

“The first thing my team does for new patients is enroll

them in Secure Messaging,” said Schulteis. “We use it for our intake packet, patient questionnaires, screening information, family history and more. Getting all that up front improves the care when the patient is actually in the clinic. I don't waste time getting all that background material in person. I feel like I know the patient before I meet them.”

The patients and families in Schulteis' clinic usually face high stress levels. Developmental and behavioral childhood disorders can take a high toll on resilience. Anything that removes a burden from a family improves their quality of life.

“We don't have to play phone tag or find a way around work schedules to get information from parents,” said Schulteis. “They can sit down after the kids are in bed and send us a message on their own time.”

Medical care for children with developmental and behavioral disorders involves a lot of paperwork. Schulteis' clinic receives progress reports and input from many sources, including teachers, guidance counselors, and other medical providers. Receiving all these documents electronically over Secure Messaging makes it much easier for parents and clinic staff to organize and share the information.

Gondry

From Page 2

my accomplishments were overshadowed by my lack of participation in “shop talk” with the rest of the maintainers.

After that experience and through all my years as an NCO, I took the comments to heart and tried outwardly to be like the leaders who were talkative and loud, but I was never successful. After I became a senior NCO, I struggled with it even more because I was constantly trying to find a way to change myself into the outspoken, visible leader that I thought the Air Force expected me to be and eventually led me to question if I still belonged in the Air Force.

It wasn't until I was 34 years old that I reached a tipping point and finally went on a journey of self-discovery to find my own voice. This resulted in the realization that my childhood abuse wasn't to

blame for my quietness after all. I was simply an introvert and just never knew what that meant. I eventually found the “voice” I had been searching for all along, which I now know can be expressed much better through writing, not always talking.

The main takeaway from my experience is that those of us in leadership positions, and those who eventually will be, should ensure that we are not stifling someone's potential growth by focusing on perceived negative personality traits, but, instead, learning to key in on those particular traits and leveraging them in the best way possible.

Even though I still get the same comments about being quiet, I have been able to grow my strengths as a quiet leader and have discovered talents I never knew I had, even many that I use daily in my job as a first sergeant, which does require me to talk, but in my own voice and not what I believe others want to hear.



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Wounded

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troops to travel by clearing routes of improvised explosive devices.

During a mission on July 3, 2011, he sustained multiple injuries after a 200-pound IED exploded taking both his legs and causing 26 injuries throughout his body. He was in a coma for a month and a half and hospitalized for a year after the incident. Prior to the incident, Lane's best friend was shot and killed by a sniper, which he said left him in a dark place.

"I had a lot of anger," added Lane. "I am happy I was able to go back to Afghanistan and leave it all behind."

The journey not only provided closure for those who

suffered obvious physical injuries and post-traumatic stress disorder, it also allowed a unique perspective from service members in support elements.

"I took care of a lot of these guys," said U.S. Navy Cmdr. William Danchanko, Walter Reed medical facility nurse practitioner. "The health care providers who weren't injured and who see that every single day sometimes feel left out of the fight."

Danchanko was deployed to Kandahar, Afghanistan from 2010 to 2011 and treated wounded troops during the surge. He and one of the wounded warriors are close friends and decided to embark in the experience together.

"I would recommend this for anybody who has dealt with wounded," said Danchanko.

"For me it has brought a lot of resolve. There were days when we were saving people and you wonder how good their quality of life would be after the injuries. After you spend time with these guys you realize (their quality of life is good) you did the right thing by saving them."

The combat veterans were escorted by Medal of Honor recipient and wounded warrior, retired Master Sgt. Leroy Petry.

This event was Petry's 24th trip escorting service members on behalf of OPE. Since the inception of OPE in 2009, more than 120 injured service members have returned to Afghanistan and Iraq as part of the unique initiative designed for wounded service members who are thriving in recovery and are capable of returning to theater.



U.S. Air Force photo/Andre Askew

Air Force Reserve Officers' Training Corps cadets from the University of Southern Mississippi ride in a TH-1H helicopter as part of Pathways to Blue April 7 at Keesler Air Force Base, Mississippi.

Cadets

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is a great way for them to get an introduction to the Air Force," Chambers said. "The mentoring isn't just about what the job entails, but also how to get to that position, what the career path is, the type of training and education is needed. Many of the students only see pictures but to actually talk to someone to see what they did to get to that position really does help the cadets see themselves at that level."

In addition to learning about the various career fields, cadets also stayed in base lodging, received incentive flights and participated in a speed mentoring session.

Saribel Repollet, University of Puerto Rico, Pio Piedras cadet, said her cadre, U.S. Air Force Capt. Christian Torres, University of Puerto Rico, Pio Piedras recruiting officer, was the reason they even knew about the event.

"Capt. Torres worked hard for our detachment to make it here from Puerto Rico for Pathways to Blue," Repollet said. "He used to work at Keesler Air Force Base and knew what this program had to offer."

In addition, Repollet feels lucky to be a part of Pathways to Blue.

"This has been a tremendous experience and I'm very fortunate to be here," Repollet said. "The incentive flights were amazing but being able to sit down next to officers and ask them questions face-to-face

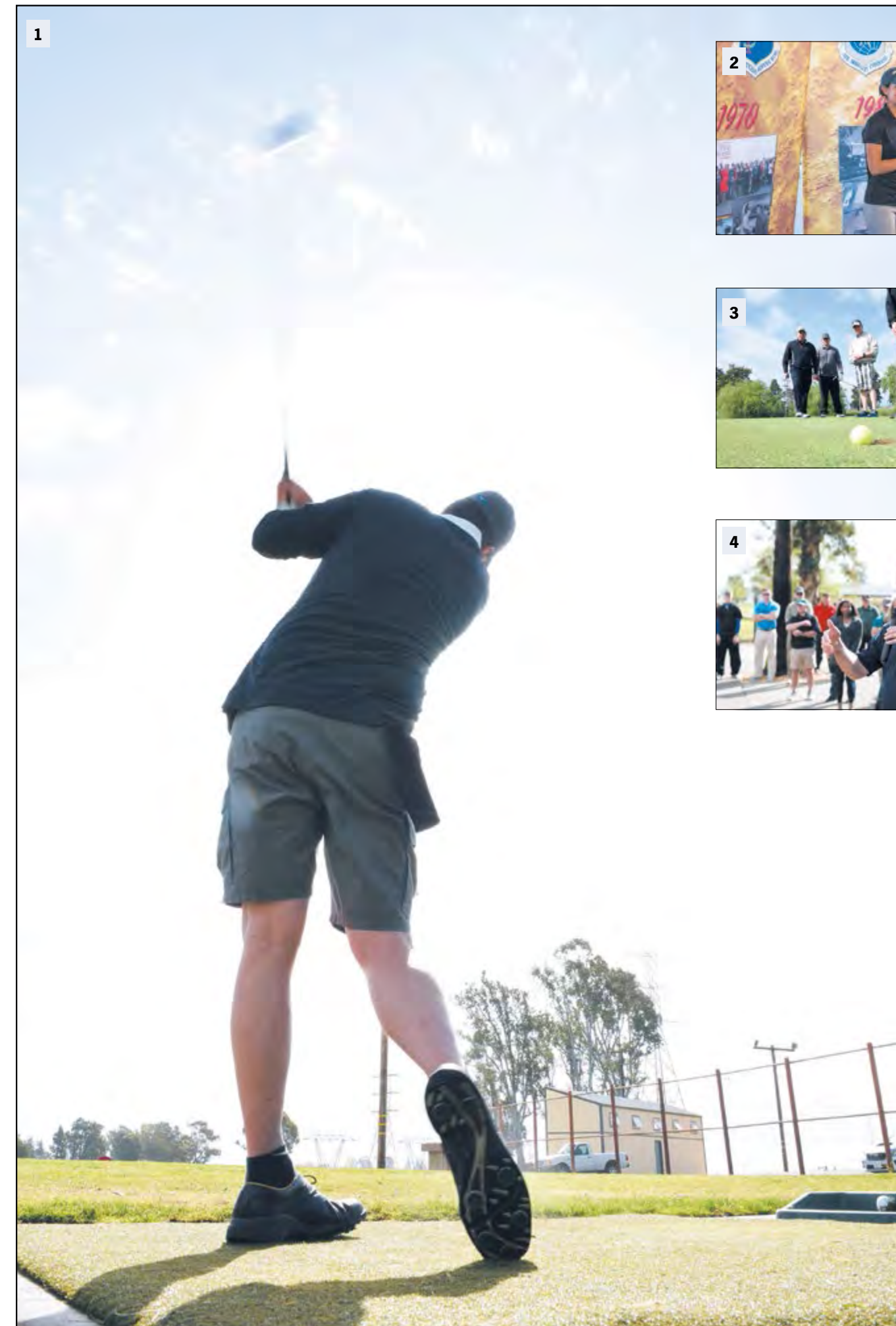
has been really great. I came in with an interest in intelligence but since learning about what other jobs entail, I'm now also looking into cyber space as another option. I wasn't really sure about what they did; but after their briefing at Pathways to Blue, it really caught my attention."

Leahy expressed excitement with regard to seeing who will step up and become a leader in the Air Force.

"We are bringing together people who are excited about what they do and watching them talk to the next generation about how great a life it is to serve our nation in the USAF," Leahy said. "It is something that you cannot help but feel excitement for. I feel that in the past two days, we have found some of those leaders. We have found some that are going to put on the blue and that are going to follow that path and be the shield and sword of our nation. I am excited for their career and I'm excited to have them here."

Pathways to Blue came to a close with a senior enlisted panel, followed by Leahy's final remarks to the cadets whose future is yet to be made.

"Hopefully as you talked to the mentors here, you have pulled in a lot of good information and saw some jobs you never thought of and you said 'man I'm interested in that,'" Leahy said. "Whether you chose to enter the Air Force or not, choose what makes you happy, because you will do it well, you will be successful at it and that will make all the difference."



U.S. Air Force photo/ Master Sgt. Joey Swafford



U.S. Air Force photo/ Airman 1st Class Christian Conrad



U.S. Air Force photo/ Airman 1st Class Christian Conrad

1) A golfer at the Travis 75th Community Golf Tournament practices his swing April 7 at the Cypress Lakes Golf Course in Vacaville, Calif. The Community Golf Tournament was a means to increase engagement between representatives from Travis Air Force Base, Calif. and leaders in the local community. 2) 1st Lt. Christina Rodriguez, 60th Logistics Readiness Squadron Vehicle Management Flight commander, announces the end of the day's golfing during the closing ceremony. 3) Golfers participating in the Travis 75th Community Golf Tournament encourage each other April 7 at Cypress Lakes. 4) Col. John Klein, 60th Air Mobility Wing commander, delivers opening remarks at the Travis 75th Community Golf Tournament.

SWING Golf tournament gets base, community in...

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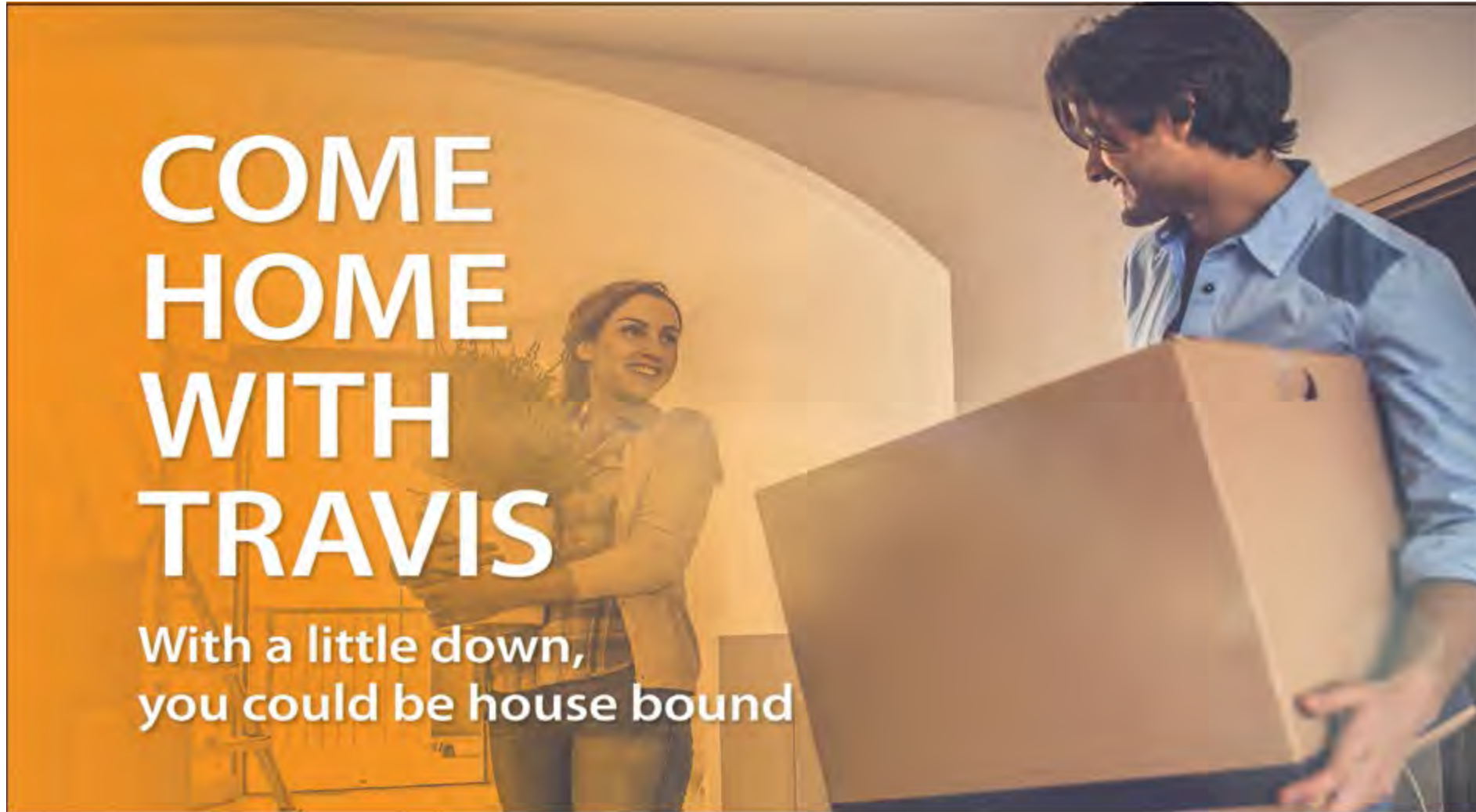
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